

## Addendum Opening by Ben and Lauren King –

The evidence and information to date, shows that this was not the fault of one person, one place, or one moment in time. This was a chain of failures – across systems, across services, across safeguarding – and every broken link in that chain allowed the events of the 29th of July 2024 to happen.

There were warnings missed. Red flags ignored. Risks underestimated. Agencies who should have spoken to each other but didn't. Safeguarding measures that should have been watertight but weren't. A children's class that should have been safe but wasn't.

And because of those failures, my daughter – my joyful, hilarious, magical little girl – was murdered”